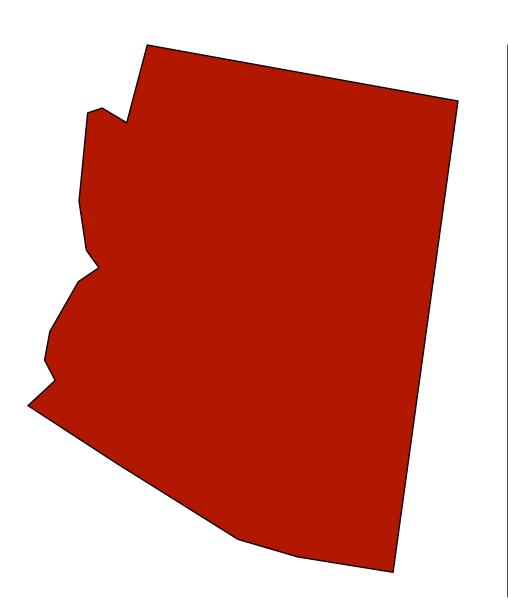
Arizona Outlook

49th ASU/Chase Economic Forecast Luncheon

December 5, 2012



The New Normal in Arizona



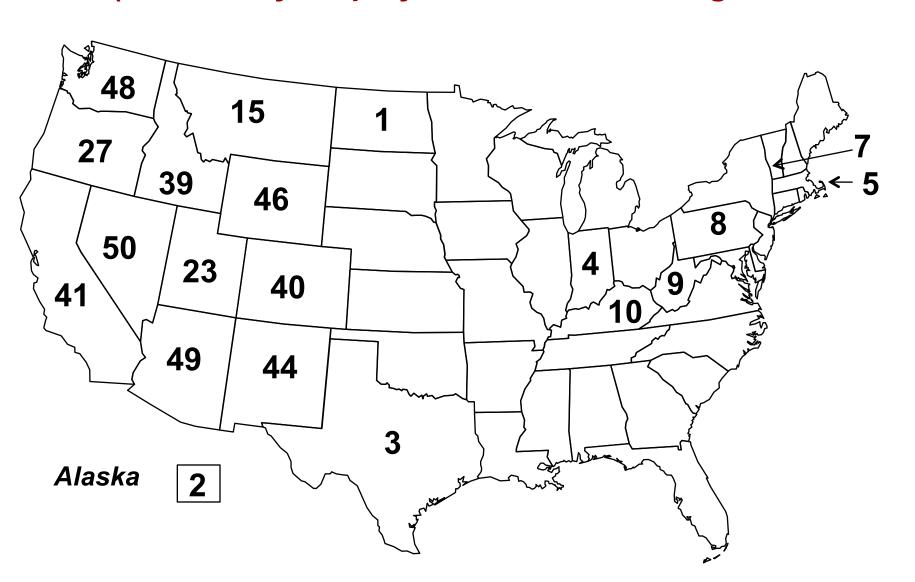
Short Term
"New Normal"
In Arizona:

Slow Growth For 2 – 3 More Years

By The Numbers: Year-over-Year **Arizona Economy** Is (Slowly) Improving

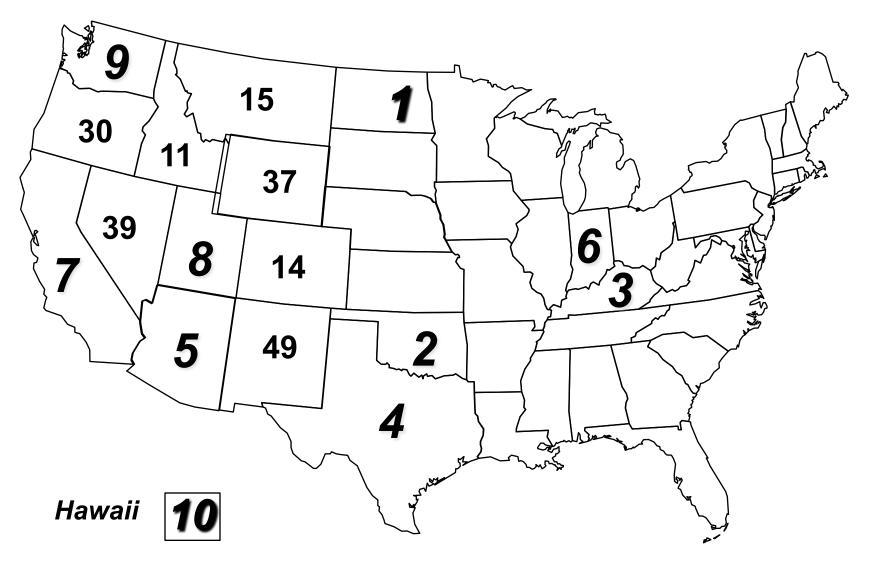
Arizona Ranked 49th in 2010

(Ranked by Employment Percent Change 2010 vs 2009)



Arizona in Job Growth Top 10

(Ranked by Employment Percent Change Sept. 2012 vs Sept. 2011)



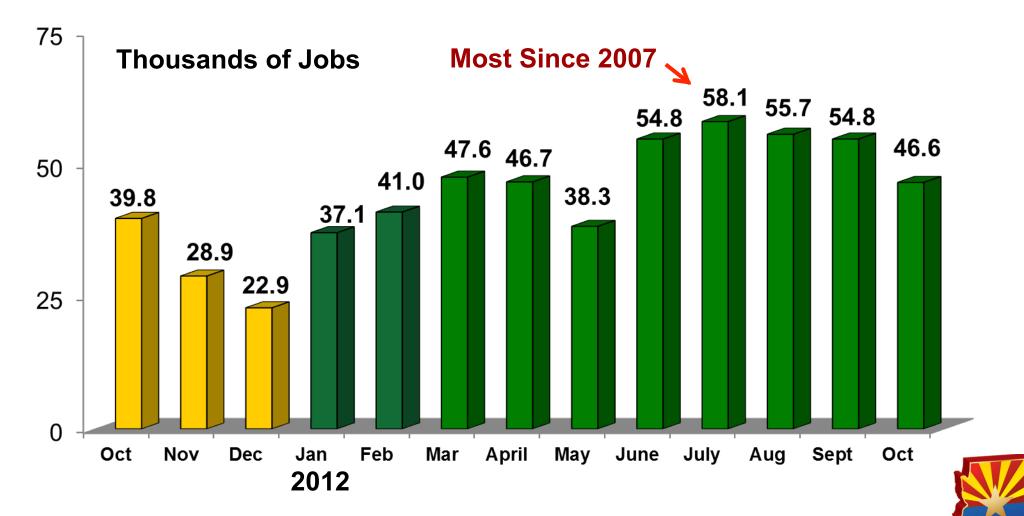
Arizona Labor Market Improves

Comparison For October 2012 vs October 2011

Indicator	2012	2011
Labor Force 4	3,022,700	3,034,100
Unemployed J	244,100	281,100
Unemp. Rate	8.1%	9.2%
Jobs-12 Mos 👚	46,600	39,800

U. S. Bureau Labor Statistics

Arizona Set to Add 48,000 Jobs in 2012 (Year-Over-Year Nonfarm Job Growth by Month)



U. S. Bureau of Labor Statistics, Not Seasonally Adjusted

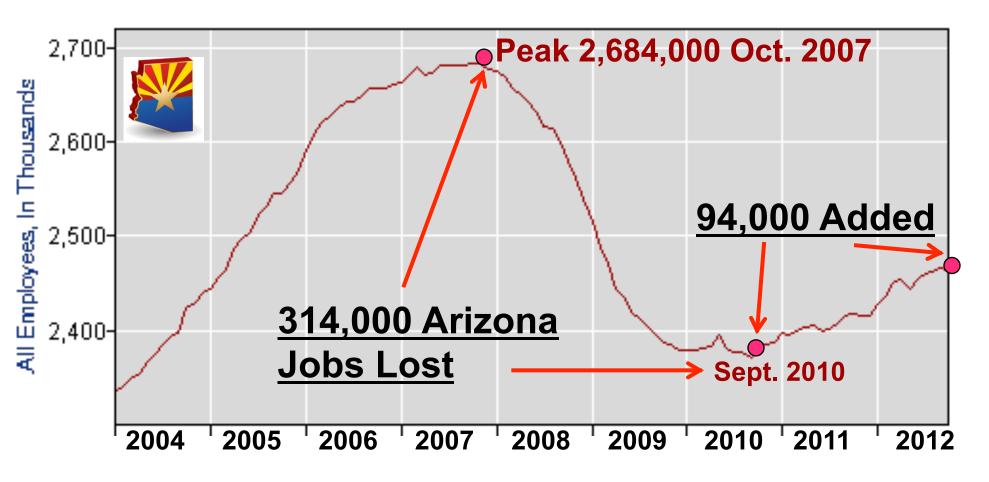
Most New Jobs Are in Services

Arizona Industry	New Jobs	Share
New Jobs – October 2012	46,600	100%
Prof., Business Services	15,200	33%
Retail Trade	6,300	13%
Health Care	5,900	12%
Financial Services	4,800	10%
Leisure & Hospitality	4,400	9%
Construction	3,600	8%

U. S. Bureau Labor Statistics, change in jobs Oct. 2012 vs. Oct. 2011

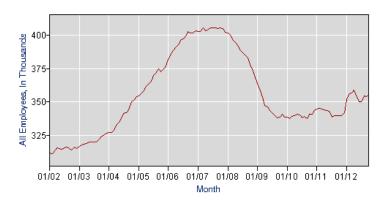
Realistically... **Full Recovery** (Return to "Normal") ĪS Years Away

Arizona Must Regain 220,000 Jobs To Return To Pre-Recession Employment



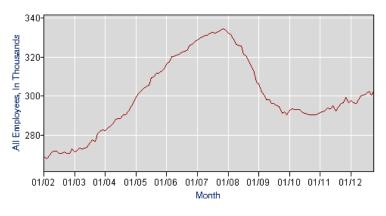
U. S. Bureau of Labor Statistics, Thousands of Jobs, Seasonally Adjusted

Arizona Must Regain 220,000 Jobs





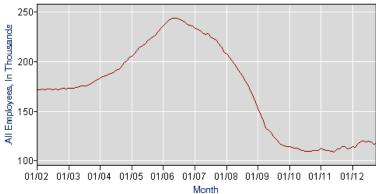
Still to Regain: 50,400 (74%)



Retail Trade

Jobs Lost: 44,500 (13%)

Still to Regain: 32,000 (72%)



Construction

Jobs Lost: 135,000 (55%)

Still to Regain: 127,000 (94%)

Arizona Must Regain 220,000 Jobs



Health Care

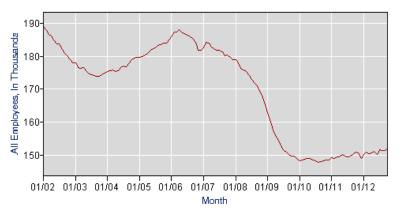
Jobs Added: 39,600 (+15%)



Leisure & Hospitality

Jobs Lost: 25,100 (9%)

Still to Regain: 9,700 (39%)



Manufacturing

Jobs Lost: 36,100 (20%)

Still to Regain: 32,200 (89%)

Jobs Recovery: How Far Away?

	U.S.	AZ
Jobs Lost	8.8 mil	314,000
Regained To Date	4.5 mil	94,000
% Jobs Regained	51%	30%
Jobs Yet to Regain	4.3 mil	220,000
New Jobs 2012	1.8 mil yr	48,000 yr
Years to Recovery	2.4 yrs	4.6 yrs

Jobs Recovery: How Far Away?

	U.S.	AZ
Jobs Lost	8.8 mil	314,000
Regained To Date	4.5 mil	94,000
% Jobs Regained	51%	30%
Jobs Yet to Regain	4.3 mil	220,000
New Jobs 2013	2.0 mil	60,000
Years to Recovery	1.9 yrs	3.7 yrs

Jobs Recovery: How Far Away?

	U.S.	AZ
Jobs Lost	8.8 mil	314,000
Regained To Date	4.5 mil	94,000
% Jobs Regained	51%	30%
Jobs Yet to Regain	4.3 mil	220,000
"Normal" Job Gain	2.4 mil*	100,000*
Years to Recovery	1.7 yrs	2.2 yrs

^{*}AVERAGE Growth 1977 – 2007: US 1.8%, AZ 4.0%

Best Metro Job Growth 2012

Job Gains – Sept. 2012 vs Sept. 2011 – Labor Force > 1 Million

Metro Area	Percent	Job Gains
1. Houston	3.7%	94,400
2. Seattle	3.4%	57,000
3. San Francisco	2.9%	57,600
4. Phoenix	2.8%	47,000
5. Denver	1.9%	30,200

Arizona Economic Outlook:

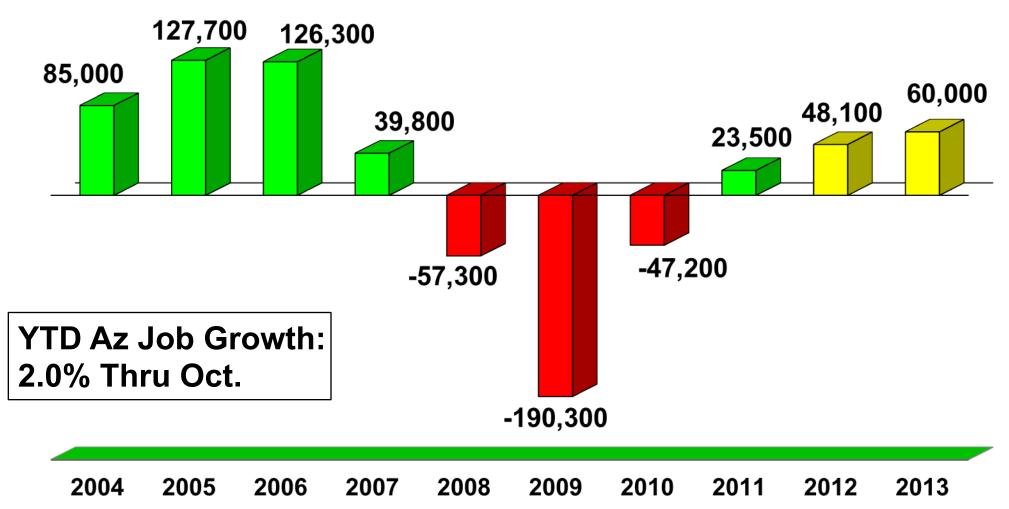
Slow (very slow) Growth

ARIZONA Economic Forecast Major Arizona Risk – U.S. Economy

	2011	2012	2013
Personal Income (%)	4.9	4.0	5.0
Employment (%)	1.0	2.0	2.5
Retail Sales (%)	10.4	5.0	6.0
Population (%)	1.1	1.3	1.5

2013 Employment: 60,000 New Jobs

Annual Numeric Change In Arizona Employment

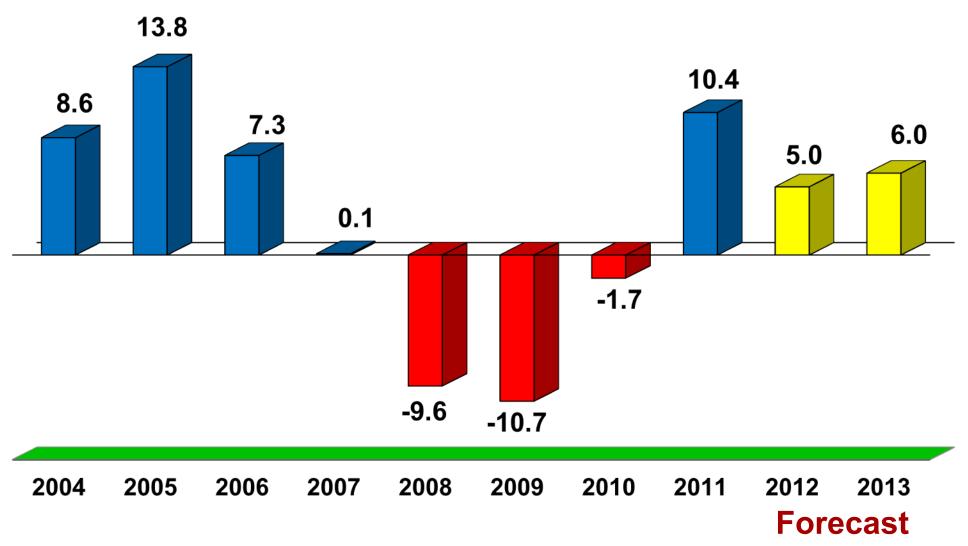


Arizona Department of Administration and W. P. Carey School of Business

Forecast

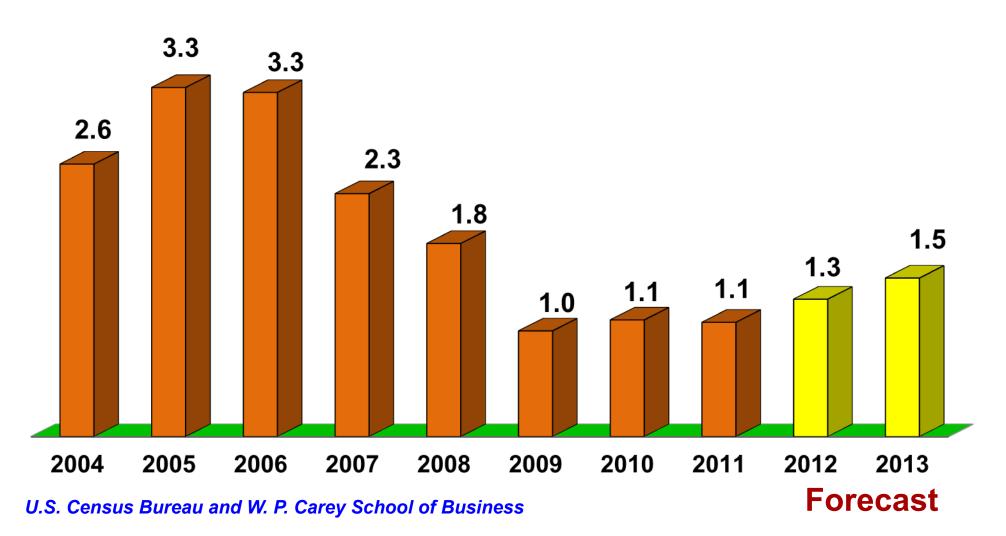
2013 Retail Sales: Up 6 Percent

Annual Percent Change in Arizona Retail Sales

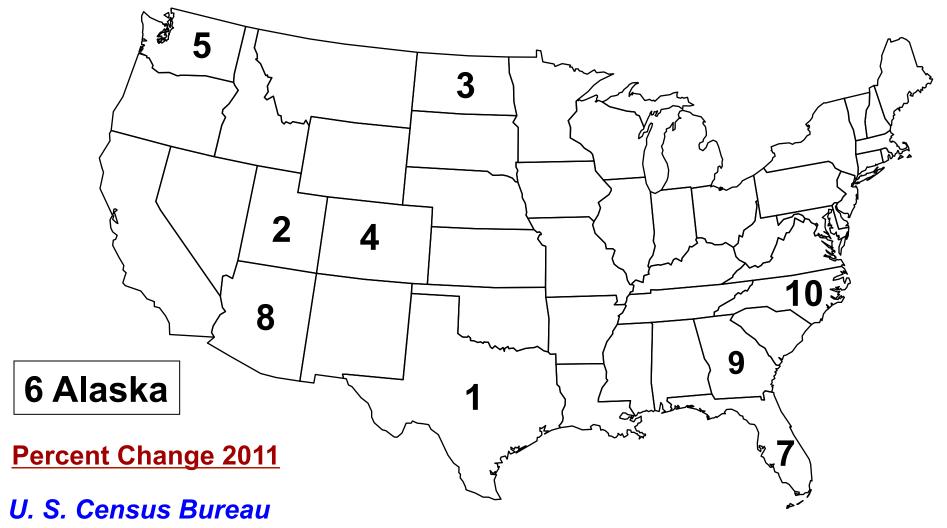


2013 Population Growth: 1.5% Key Ingredient for Stronger Recovery

Annual Percent Change in Arizona Population

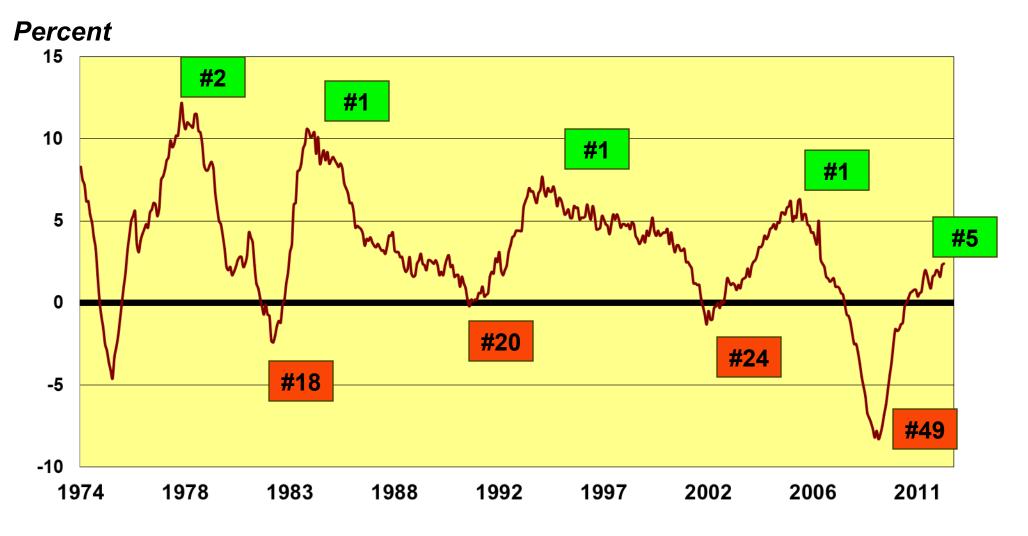


Arizona Population Growth Slowed But Still Top 10 in 2011



Arizona Comes Back From Recession

(State Rank Based on Monthly Yr/Yr Growth Rate)



U. S. Bureau of Labor Statistics